# 2025 Budget

November 6, 2024



## 2025 Budget Schedule

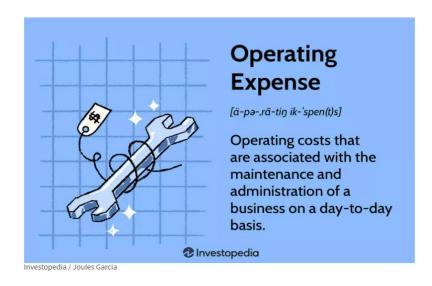
2025 Budget Introduction	June 19, 2024
Update on 2025 Budget, Capital, & Utilities	October 8 & 9, 2024
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# Budget 101: Operating Vs Capital

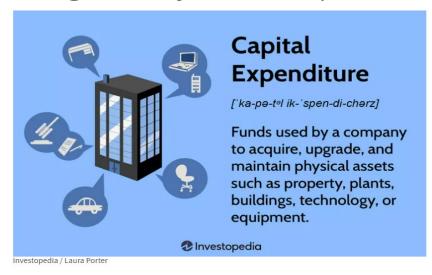
#### **Operating:**

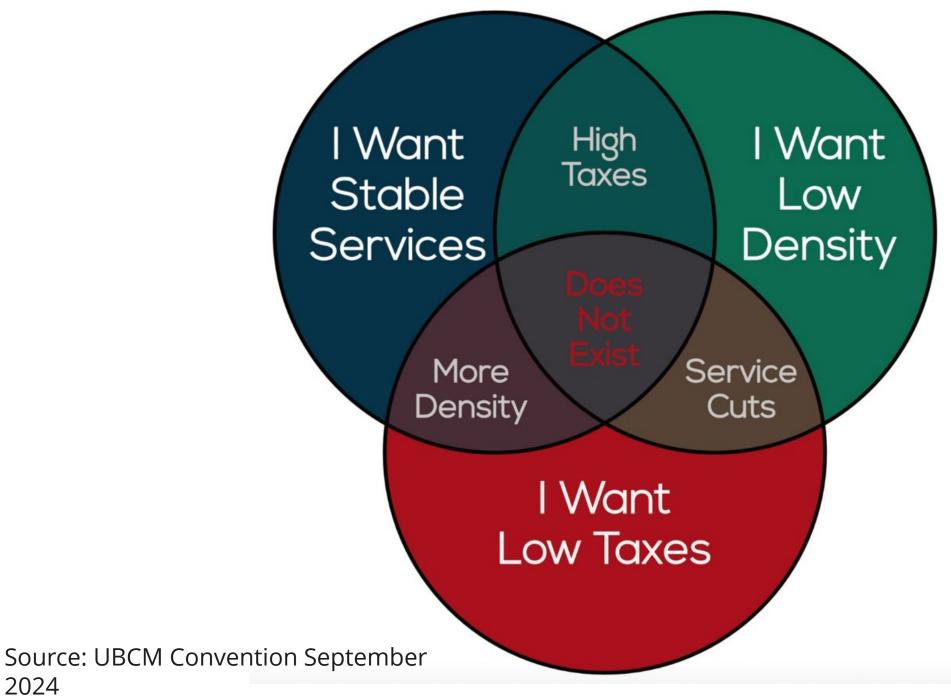
- On-going or recurring basis
- Consumed or used within a year
- Funded/paid by taxation or utility fees collected in that year



#### Capital:

- One-time project or recurring basis
- Last longer than one year
- Addition to capital infrastructure
- Funded/paid by reserves or surpluses (savings the City has built up over time)







#### Tax Increases and Assessment



\*The diagram above and the scenarios below assume stable tax rates and no changes in the distribution of budget funding between property classes for your taxing jurisdiction and/or any other taxing agency.

\*\* Means tax increase likely to be comparable to the average



#### Collections for Other Governments











**Provincial School Tax** 

**BC** Assessment

Fraser Valley Regional
District Tax

Fraser Valley Regional District Hospital

Fraser Valley Regional Library

General

Drainage

Water

Sewer

Solid Waste

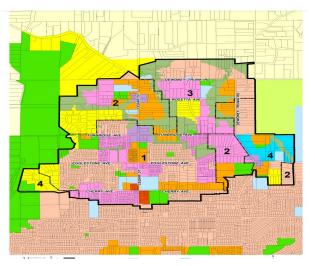
Five Year
Financial Plan
consists of:











# 2025 General Operating Fund Budget











	Budget	Potential	Dollar
	Dollars	Tax Impact	Impact *
Inflation and Contractual Increases			
Impacts from Previous Years' Decisions	\$1,311,414	2.82%	\$73.79
Impacts from Wages, Salary & Benefits	1,578,333	3.40%	88.81
Contractual, Policy and Regulated Obligations	2,002,132	4.31%	112.66
Proposed Fees and Charges Bylaw Revenue Increase	(111,000)	(0.24%)	(6.25)
Subtot	<b>\$4,780,879</b>	10.29%	\$269.01
Growth Related Increases			
New construction/development revenue estimate (NCR)	(700,000)	(1.51%)	(39.39)
Revenue (Increases) or Decreases	43,030	0.09%	2.42
Expenses Increases (or Decreases)	94,870	0.20%	5.34
Tier 1 Spending Packages Proposed	562,100	1.21%	31.63
Subtot	tal <b>\$0</b>	0.00%	\$0.00
Expansionary Service Increases			
Tier 1 Spending Package Proposed	10,000	0.02%	0.56
Subtot	<b>\$10,000</b>	0.02%	\$0.56
Tota	al \$4,790,879	10.31%	\$269.57
	al \$4,750,675	10.51%	Ş <b>2</b> 03.37
Add/(deduct)			
Council Directed Service Reductions	(635,190)	(1.37%)	(35.74)
Pause Annual Planned Increase of Funding to General Capital Reserve transfer	(464,732)	(1.00%)	(26 <mark>.1</mark> 5) (10.30)
Blanket Budget Reduction Exercise - Various Departments	(183,032)	(0.39%)	(==,5,4)
Revised Tota	al \$3,507,925	7.55%	\$197.38
* Using average home value of \$1,132,676 (2024)			///

		Budget	Potential	Dollar
		Dollars	Tax Impact	Impact *
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Expansionary Service Increases				
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	Subtotal	\$10,000	0.02%	\$0.56
	Total	\$4,790,879	10.31%	\$269.57
Add/(deduct)				
Council Directed Service Reductions		(635,190)	(1.37%)	(35.74)
Pause Annual Planned Increase of Funding to General Capital Re	serve transfer	(464,732)	(1.00%)	(26.15)
Blanket Budget Reduction Exercise - Various Departments		(183,032)	(0.39%)	(10.30)
	Revised Total	\$3,507,925	7.55%	\$197.38

<sup>\*</sup> Using average home value of \$1,132,676 (2024)

# What Makes Up the General Tax Increase?

#### Increase from *prior discussions*:

- 1.0% (\$464,732) transfer to capital reserves
- 0.51% (\$236,880) change to Secondary Dwelling Units Program
- 0.42% (\$196,222) operating costs associated with capital projects
- 0.39% (\$181,893) transit expansion
- 0.25% (\$117,000) fee-for-service grants
- 0.23% (\$106,579) fleet maintenance
- 0.02% (\$8,107) net others



Total: 2.82% (\$1,311,413)



		Budget	<b>Potential</b>	Dollar
		Dollars	Tax Impact	Impact *
Inflation and Contractual Increases				
Impacts from Previous Years' Decisions		\$1,311,414	2.82%	\$73.79
Impacts from Wages, Salary & Benefits		1,578,333	3.40%	88.81
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Subt	otal	\$0	0.00%	\$0.00
Expansionary Service Increases				
Tier 1 Spending Package Proposed		10,000	0.02%	0.56
Subt	otal	\$10,000	0.02%	\$0.56
To	otal	\$4,790,879	10.31%	\$269.57
Add/(deduct)				
Council Directed Service Reductions		(635,190)	(1.37%)	(35.74)
Pause Annual Planned Increase of Funding to General Capital Reserve transfe	r	(464,732)	(1.00%)	(26.15)
Blanket Budget Reduction Exercise - Various Departments		(183,032)	(0.39%)	(10.30)
Revised To	otal	\$3,507,925	7.55%	\$197.38
* Using average home value of \$1.132.676 (2024)				

<sup>\*</sup> Using average home value of \$1,132,676 (2024)

# What Makes Up the General Tax Increase?

#### Increase for wages, salary & benefits

- 1.78% (\$828,943) for wages for CUPE & IAFF
- 0.83% (\$383,954) for staff reclassifications, Council indemnity, Paid-on-call firefighters and benefits
- 0.79% (\$365,435) for exempt wage increases



Total: 3.4% (\$1,578,332)



Budget Potential	Dollar
Dollars Tax Impact	Impact *
Inflation and Contractual Increases	
Impacts from Previous Years' Decisions \$1,311,414 2.82%	\$73.79
Impacts from Wages, Salary & Benefits 1,578,333 3.40%	88.81
Contractual, Policy and Regulated Obligations 2,002,132 4.31%	112.66
Proposed Fees and Charges Bylaw Revenue Increase (111,000) (0.24%)	(6.25)
Subtotal <b>\$4,780,879 10.29</b> %	\$269.01
Growth Related Increases	
New construction/development revenue estimate (NCR) (700,000) (1.51%)	(39.39)
Revenue (Increases) or Decreases 43,030 0.09%	2.42
Expenses Increases (or Decreases) 94,870 0.20%	5.34
Tier 1 Spending Packages Proposed 562,100 1.21%	31.63
Subtotal \$0 0.00%	\$0.00
Expansionary Service Increases	
Tier 1 Spending Package Proposed 10,000 0.02%	0.56
Subtotal \$10,000 0.02%	\$0.56
Total \$4,790,879 10.31%	\$269.57
Add/(deduct)	
Council Directed Service Reductions (635,190) (1.37%)	(35.74)
Pause Annual Planned Increase of Funding to General Capital Reserve transfer (464,732) (1.00%)	(26.15)
Display Dealert Dealerties Francisco Mariero Demanterante (102.022) (0.2004)	10.30
Blanket Budget Reduction Exercise - Various Departments (183,032) (0.39%)	
* Using average home value of \$1,132,676 (2024) (0.39%)	\$197.38

Using average nome value of \$1,132,676 (2024)

# What Makes Up the General Tax Increase?

#### Increases for **Contractual, Policy & Regulated Obligations**

- 2.68% (\$1,244,307) RCMP contract costs and police services
- 1.13% (\$523,481) BC Transit Contract
- 0.50% (\$234,344) net other contractual obligations



Total: 4.31% (\$2,002,132)



		Budget	Potential	Dollar
		Dollars	Tax Impact	Impact *
Inflation and Contractual Increases				
Impacts from Previous Years' Decisions		\$1,311,414	2.82%	\$73.79
Impacts from Wages, Salary & Benefits		1,578,333	3.40%	88.81
Contractual, Policy and Regulated Obligations		2,002,132	4 31%	112.66
Proposed Fees and Charges Bylaw Revenue Increase		(111,000)	(0.24%)	(6.25)
Sub	ototal	\$4,780,879	10.29%	\$269.01
Growth Related Increases				
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Revenue (Increases) or Decreases		43,030	0.09%	2.42
Expenses Increases (or Decreases)		94,870	0.20%	5.34
Tier 1 Spending Packages Proposed		562,100	1.21%	31.63
Sul	ototal	\$0	0.00%	\$0.00
Expansionary Service Increases				
Tier 1 Spending Package Proposed		10,000	0.02%	0.56
Sul	ototal	\$10,000	0.02%	\$0.56
1	Total	\$4,790,879	10.31%	\$269.57
Add/(deduct)				
Council Directed Service Reductions		(635,190)	(1.37%)	(35.74)
Pause Annual Planned Increase of Funding to General Capital Reserve transf	fer	(464,732)	(1.00%)	(26.15)
Blanket Budget Reduction Exercise - Various Departments		(183,032)	(0.39%)	10/3091
Revised 1	Total	\$3,507,925	7.55%	\$197.38
* Using average home value of \$1,132,676 (2024)				

Rudget

Potential

Dollar

Using average nome value of \$1,132,676 (2024)

## Growth



		Budget	Potential	Dollar
		Dollars	Tax Impact	Impact *
Inflation and Contractual Increases				
Impacts from Previous Years' Decisions		\$1,311,414	2.82%	\$73.79
Impacts from Wages, Salary & Benefits		1,578,333	3.40%	88.81
Contractual, Policy and Regulated Obligations		2,002,132	4.31%	112.66
Proposed Fees and Charges Bylaw Revenue Increase		(111,000)	(0.24%)	(6.25)
	Subtotal	\$4,780,879	10.29%	\$269.01
Growth Related Increases				
New construction/development revenue estimate (NCR)		(700,000)	(1.51%)	(39.39)
Revenue (Increases) or Decreases		43,030	0.09%	2.42
Expenses Increases (or Decreases)		94,870	0.20%	5.34
Tier 1 Spending Packages Proposed		562,100	1.21%	31.63
	Subtotal	\$0 (	0.00%	\$0.00
Expansionary Service Increases				
Tier 1 Spending Package Proposed		10,000	0.02%	0.56
	Subtotal	\$10,000	0.02%	\$0.56
	Total	\$4,790,879	10.31%	\$269.57
	TOtal	\$4,790,879	10.51%	\$209.57
Add/(deduct)				
Council Directed Service Reductions		(635,190)	(1.37%)	(35.74)
Pause Annual Planned Increase of Funding to General Capital Reser	ve transfer	(464,732)	(1.00%)	(26.15)
Blanket Budget Reduction Exercise - Various Departments		(183,032)	(0.39%)	10 30 1
	evised Total	\$3,507,925	7.55%	\$197.38
* Using average home value of \$1,132,676 (2024)				

Using average nome value of \$1,132,676 (2024)

## **Expansionary Services**



		Budget	Potential	Dollar	
		Dollars	Tax Impact	Impact *	
Inflation and Contractual Increases					
Impacts from Previous Years' Decisions		\$1,311,414	2.82%	\$73.79	
Impacts from Wages, Salary & Benefits		1,578,333	3.40%	88.81	
Contractual, Policy and Regulated Obligations		2,002,132	4.31%	112.66	
Proposed Fees and Charges Bylaw Revenue Increase		(111,000)	(0.24%)	(6.25)	
Sub	btotal	\$4,780,879	10.29%	\$269.01	
Growth Related Increases	,				
New construction/development revenue estimate (NCR)		(700,000)	(1.51%)	(39.39)	
Revenue (Increases) or Decreases		43,030	0.09%	2.42	
Expenses Increases (or Decreases)		94,870	0.20%	5.34	
Tier 1 Spending Packages Proposed		562,100	1.21%	31.63	
Sub	btotal	\$0	0.00%	\$0.00	
Expansionary Service Increases	,				
Her 1 Spending Package Proposed		10,000	0.02%	0.56	
Sub	btotal	\$10,000	0.02%	\$0.56	i
	Гotal	\$4,790,879	10.31%	\$269.57	
	Otal	54,730,873	10.51%	3203.37	
Add/(deduct)					
Council Directed Service Reductions		(635,190)	(1.37%)	(35.74)	
Pause Annual Planned Increase of Funding to General Capital Reserve transf	fer	(464,732)	(1.00%)	(26.15)	
Blanket Budget Reduction Exercise - Various Departments		(183,032)	(0.39%)	10.30	TTOOTO
Revised 1	<b>Total</b>	\$3,507,925	7.55%	\$197.38	115510
* Using average home value of \$1.132.676 (2024)					

<sup>\*</sup> Using average home value of \$1,132,676 (2024)

## Spending Packages (Expansionary)

Title of Initiative and Project Description	FTE Count	2025 Net Impact on Operating Budgets	Potential Tax Impact	Capital One-time	e Funding Value
Recreation Leader for Club Kids (due to new Morning Program)	1.00	\$0	0.00%		
Club Kids Receptionist hours (due to new Morning Program)	0.16	\$0	0.00%		
Recreation Leader for Aquatics	0. <i>7</i> 5	\$0	0.00%		
Community Events and advertising (Public Works costs to support)	0.00	\$10,000	0.02%		
Spending Packages Recommended by Staff	7.91	\$10,000	0.02%		\$0
Medic Truck Expansion (2 Full-time Firefighters)	2.00	\$332,500	0.72%	General Capital	\$10,000
Maintenance of Boulevard Trees (RC22/296) (Originally submitted in 2022)	0.36	\$73,565	0.16%		
Total Spending Package Requests Being Considered by Council with Taxation Impacts	10.27	\$416,065	0.90%		\$10,000



		Budget	Potential	Dollar
		Dollars	Tax Impact	Impact *
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	Subtotal	\$10,000	0.02%	\$0.56
	Total	\$4,790,879	10.31%	\$269.57
Add/(deduct)				
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Pause Annual Planned Increase of Funding to General Capital Reser	ve transfer	(464,732)	(1.00%)	(26.15)
Blanket Budget Reduction Exercise - Various Departments		(183,032)	(0.39%)	(10.30)
R	evised Total	\$3,507,925	7.55%	\$197.38
* Using guerage home value of \$1 132 676 (2024)				

<sup>\*</sup> Using average home value of \$1,132,676 (2024)

## Council Directed Service Reductions

Service Reduction	Budget Dollars	Potential Tax Impact
Eliminate Film Staff	51,635	0.11%
Reduce weight room attendants (training and instructors will remain)	52,624	0.11%
Elimination of the Tourism Division	356,273	0.77%
Eliminate evening and weekend on-call services for Victim Services	113,000	0.24%
Eliminate Social Development Contractor	50,000	0.11%
Eliminate the elected official's cost of living increase for 2025	11,658	0.03%
	\$ 635,190	1.37%

## Utilities

Drainage



Sewer



Solid Waste



Water





## Drainage

	Budget Dollars	Potential Tax Impact	Dollar Impact *
Revenue Increases	(86,488)	(2.47%)	(4.86)
Expenditure Changes	99,000	2.83%	5.57
Transfer to Drainage Capital Reserve	250,000	7.15%	14.06
Subtotal	\$262,512	7.50%	\$14.75
Spending Packages	3,708	0.11%	0.22
Net Potential Changes	\$266,220	7.61%	\$14.97

<sup>\*</sup> Using average home value of \$1,132,676 (2024)



## Water

		2025 Budget Impact	Rate Increase to Fund	Flat-Rate User Fee Increase	Average Metered Customer*
Inflationary		215,555	2.76%	15.70	10.92
Contingency**		102,415	1.31%	7.46	5.19
Regional Water		(14,162)	(0.18%)	(1.03)	(0.72)
Revenue		(66,439)	(0.85%)	(4.84)	(3.36)
Admin Fee Recovery		(80,965)	(1.04%)	(5.90)	(4.10)
	Totals	\$156,404	2.00%	\$11.39	\$7.92

<sup>\*</sup> based on an annual consumption of 275 cubic meters



## Sewer

	2025	Rate	Flat-Rate	Average
	Budget	Increase	User Fee	Metered
	Impact	to Fund	Increase	Customer*
JAMES Upgrades (transfer to capital reserve)	416,256	6.00%	37.26	25.74
Increased transfer to capital reserve	390,000	5.62%	34.91	24.12
Inflationary	161,289	2.32%	14.44	9.97
Contingency	142,981	2.06%	12.80	8.84
Admin Fee Recovery	(40,599)	-0.59%	(3.63)	(2.51)
Regional Sewer	(47,372)	-0.68%	(4.24)	(2.93)
Revenue changes	(216,299)	-3.12%	(19.36)	(13.38)
Subtotals	\$806,256	11.62%	\$72.17	\$49.86

<sup>\*</sup> based on an annual consumption of 275 cubic meters



# Solid Waste

		2025 Budget
		Impact
Revenue Changes *		
Increase to AMRD & RecycleBC Incentive	\$	(116,360)
Increase to curbside pick-up		(108,744)
Decrease in investment revenue		46,022
Decrease in landfill operations		153,376
Subtotal - Revenue Increases	;	(25,706)
Expense Changes		
Revised projections for landfill closure and post-closure		
costs		701,326
Increase to curbside pick-up		587,965
Increase in landfill operations		146,430
Increase in administration overhead		79,897
Increase to Environmental Stewardship		18,951
Decrease in transfer of investment income to reserves		(46,022)
Decrease to AMRD expenditures		(98,000)
Decrease in litter management		(162,240)
Subtotal - Expense Increases	;	1,228,308

Decrease to 2025 transfer to Refuse Reserve	1,202,602
Proposed 12% Increase to Recycling/Composting Levy	(321,325)
Proposed 12% Increase to Refuse Collection Levy	(163,050)
Proposed Increases to Minnie's Pit Disposal Fees	(272,000)
Proposed Increase to Rural Recycling Levy	(43,794)
Reduction in transfer to Refuse Reserve	402,433

Increases to revenue appear as negative values



## Spending Packages (Forestry & Utilities)

Forestry & Utility Operations				
Forestry Technician Position	1.00	\$119,400	Forestry Capital	\$5,000
Trail Maintenance	0.00	\$0		
Drainage costs for media	0.00	\$5,000		
Sewer costs for media	0.00	\$5,000		
Water costs for media	0.00	\$5,000		
Total Spending Package Requests for Utility Operations	1.00	\$134,400		\$5,000



## Capital Plan

#### **City of Mission Consolidated Capital Plans**

PLANNED EXPENDITURES	2025	2026	2027	2028	2029	Totals
Drainage Utility Capital Plan	3,341,000	4,346,000	6,037,000	6,981,000	13,587,000	34,293,000
Fleet Replacement Capital Plan	1,339,000	510,000	1,715,000	5,537,000	2,705,000	11,805,000
Forestry Capital Plan	500,000	260,000	-	-	-	760,000
General Capital Plan	10,660,000	7,745,000	7,905,000	9,933,000	8,092,000	44,336,000
Sewer Utility Capital Plan	7,883,000	12,311,000	7,604,000	7,540,000	21,401,000	56,739,000
Solid Waste Capital Plan	141,000	1,427,000	4,609,000	5,921,000	91,000	12,189,000
Water Utility Capital Plan	19,393,000	4,006,000	4,324,000	6,224,000	15,936,000	49,883,000
	\$43,257,000	\$30,605,000	\$32,194,000	\$42,136,000	\$61,812,000	\$210,005,000



## Summary of all charges

Based on the Average Assessed Home in 2024 of \$1,132,676

#### **Municipal & Drainage Charges**

Municipal Property Taxes
Drainage Levy

Subtotal:

#### **Flat Rate Municipal Utilities**

Water User Fees

Sewer User Fee

**Refuse Collection** 

Recycling/Compost Collection

Subtotal:

**Total Municipal & Utility Charges:** 

2024 Property Tax Notice	2025 Estima Tax N	Increases as a %	
Values	Values	Increases	
\$2,614.94	\$2,812.39	\$197.44	7.55%
196.67	211.64	14.97	7.61%
2,811.61	3,024.03	212.40	
569.52	580.91	11.39	2.00%
621.00	693.16	72.16	11.62%
106.56	119.35	12.79	12.00%
190.68	213.56	22.88	12.00%
1,487.76	1,606.98	119.22	
\$4,299.37	\$4,631.01	\$331.62	7.71%



## 2025 Budget Schedule

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